

Commonwealth of Kentucky
Michael G. Adams, Secretary of State

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KY Secretary of State
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Articles of Organization
Limited Liability Company

KLC

For the purposes of forming a limited liability company in Kentucky pursuant to KRS Chapter 275, the undersigned organizer hereby submits the following Articles of Organization to the Office of the Secretary of State for filing:

Article I: The name of the company is

THICK AND SPAN LLC

Article II: The street address of the company's initial registered office in Kentucky is

2929 W MUHAMMAD ALI BLVD, LOUISVILLE, KY 40212

and the name of the initial registered agent at that address is **FLOREECE CARMICHAEL**

Article III: The mailing address of the company's initial principal office is

2929 W MUHAMMAD ALI BLVD, LOUISVILLE, KY 40212

Article IV: The limited liability company is to be managed by **Members**

This Filing is Effective on Wednesday, May 3, 2023

Executed by the Organizers on Wednesday, May 3, 2023

FLOREECE CARMICHAEL

Title: MEMBER

LAREN PATTERSON JR

Title: MEMBER

LAILA CARMICHAEL

Title: MEMBER

ADONIS DAVIS

Title: MEMBER

ALAIA DAVIS

Title: MEMBER

I, **FLOREECE CARMICHAEL**, consent to serve as the Registered Agent on behalf of the limited liability company.
on Wednesday, May 3, 2023