Michael G. Adams Secretary of State P. O. Box 718 Frankfort, KY 40602-0718 (502) 564-3490 http://www.sos.ky.gov

Articles of Organization

1316185 Michael G. Adams KY Secretary of State Received and Filed 10/20/2023 9:02:29 AM Fee receipt: \$0.00

KLC

For the purposes of forming a limited liability company in Kentucky pursuant to KRS Chapter 275, the undersigned organizer hereby submits the following Articles of Organization to the Office of the Secretary of State for filing:

Article I: The name of the company is

ROADRUNNER TRANSPORTS LLC

Article II: The street address of the company's initial registered office in Kentucky is

8109 Alexandria Pike Ste 3 PMB 3036, Alexandria, KY 41001

and the name of the initial registered agent at that address is Sufyan Aslam

Article III: The mailing address of the company's initial principal office is

8109 Alexandria Pike Ste 3 PMB 3036, Alexandria, KY 41001

Article IV: The limited liability company is to be managed by Managers

Article V: This entity has elected to file as a veteran-owned company as defined by KRS 14A.1-070 (44), (45), and KRS 14A.2-165.

This Filing is Effective on Friday, October 20, 2023 Executed by the Organizer on Friday, October 20, 2023

Sufyan Aslam

Title: Director

I, **Sufyan Aslam**, consent to serve as the Registered Agent on behalf of the limited liability company. on Friday, October 20, 2023 v319