

Commonwealth of Kentucky
Michael G. Adams, Secretary of State

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Michael G. Adams
KY Secretary of State
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Michael G. Adams
Secretary of State
P. O. Box 718
Frankfort, KY 40602-0718
(502) 564-3490
<http://www.sos.ky.gov>

Articles of Organization
Limited Liability Company

KLC

For the purposes of forming a limited liability company in Kentucky pursuant to KRS Chapter 275, the undersigned organizer hereby submits the following Articles of Organization to the Office of the Secretary of State for filing:

Article I: The name of the company is

AD & AC MOORE USA LLC

Article II: The street address of the company's initial registered office in Kentucky is

2248 Long Branch Rd, Louisa, KY 41230

and the name of the initial registered agent at that address is **Alicia Dawn Moore**

Article III: The mailing address of the company's initial principal office is

2248 Long Branch Rd, Louisa, KY 41230

Article IV: The limited liability company is to be managed by **Members**

This Filing is Effective on Friday, March 24, 2023

Executed by the Organizer on Friday, March 24, 2023

ALICIA DAWN MOORE

Title: Member

I, **Alicia Dawn Moore**, consent to serve as the Registered Agent on behalf of the limited liability company.
on Friday, March 24, 2023