

**Commonwealth of Kentucky**  
**Michael G. Adams, Secretary of State**

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Michael G. Adams

Secretary of State

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Michael G. Adams  
Secretary of State  
P. O. Box 718  
Frankfort, KY 40602-0718  
(502) 564-3490  
<http://www.sos.ky.gov>

**Articles of Organization**  
**Limited Liability Company**

**KLC**

Pursuant to KRS 14A and KRS 275, the undersigned applies to qualify and for that purpose submits the following statements:

Article I: The name of the limited liability company is

**Thryve LLC**

Article II: The street address of the limited liability company's initial registered office in Kentucky is

**938 Charles St, Louisville, KY 40204**

and the name of the initial registered agent at that office is **Kathleen Lister-Perlman**.

Article III: The mailing address of the limited liability company's initial principal office is

**938 Charles St, Louisville, KY 40204**

Article IV: The limited liability company is to be managed by **Members**.

Article V: This application will be effective on **Monday, May 13, 2024**.

I declare under penalty of perjury under the laws of the state of Kentucky that the foregoing is true and correct.

Organizer: **Kathleen Lister-Perlman**

I, **Kathleen Lister-Perlman**, consent to sign for **Kathleen Lister-Perlman** who serves as the Registered Agent on behalf of this limited liability company.