

Commonwealth of Kentucky
Michael G. Adams, Secretary of State

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Michael G. Adams
Kentucky Secretary of State
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Michael G. Adams
Secretary of State
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Articles of Organization
Limited Liability Company

KLC

Pursuant to KRS 14A and KRS 275, the undersigned applies to qualify and for that purpose submits the following statements:

Article I: The name of the limited liability company is

SHIELD AND CROSS READINESS LLC

Article II: The name of the initial registered agent is

Frank Mungo

and the street address of the entity's initial registered office in Kentucky is

7310 Turfway Rd suite 550, Florence, KY 41042

Article III: The mailing address of the entity's principal office is

981 Oakmont Ct, Union, KY 41091-7702

Article IV: This entity is managed by **Members**.

This filing will be effective on **Friday, February 7, 2025**.

This business is veteran-owned as defined by KRS 14A.2-070(45) and 14A.2-165.

I declare under penalty of perjury under the laws of the state of Kentucky that the foregoing is true and correct.

Signature of individual signing on behalf of **Organizer: John D. Marcum**

I, **Frank Mungo**, consent to serve as the Registered Agent on behalf of this entity on Friday, February 7, 2025.