

Commonwealth of Kentucky
Alison Lundergan Grimes, Secretary of State

LARP
0786389
Alison Lundergan Grimes
KY Secretary of State
Received and Filed
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Alison Lundergan Grimes
Secretary of State
P. O. Box 1150
Frankfort, KY 40602-1150
(502) 564-3490
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Annual Report
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ARP

Company: SAFECEM NORTH AMERICA LLC
Company ID: 0786389
State of origin: Delaware
Formation date: 3/8/2011 12:00:00 AM
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Principal Office

2030 DOW CENTER
MIDLAND, MI 48674

Registered Agent Name/Address

C T CORPORATION SYSTEM
306 W. MAIN STREET
SUITE 512
FRANKFORT, KY 40601

Members/Managers

| | | |
|---------|------------------|------------------------------------|
| Manager | WILLIAM L. CURRY | 2030 DOW CENTER, MIDLAND, MI 48674 |
| Manager | FRANK D. COSMI | 2030 DOW CENTER, MIDLAND, MI 48674 |
| Manager | CLIVE A. GRANNUM | 2020 DOW CENTER, MIDLAND, MI 48674 |
| Manager | NEIL C. HAWKINS | 2040 DOW CENTER, MIDLAND, MI 48674 |

Signatures

| | |
|------------------|------------------|
| Signature | WILLIAM L. CURRY |
| Title | MANAGER |