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Commonwealth of Kentucky Michael G. Adams, Secretary of St. KY Secretary of State

1292189 Michael G. Adams Received and Filed

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Michael G. Adams Secretary of State P. O. Box 718 Frankfort, KY 40602-0718 (502) 564-3490 http://www.sos.ky.gov

Articles of Organization Limited Liability Company

KLC

For the purposes of forming a limited liability company in Kentucky pursuant to KRS Chapter 275, the undersigned organizer hereby submits the following Articles of Organization to the Office of the Secretary of State for filing:

Article I: The name of the company is

CONCORDE SHIPPING SOLUTIONS LLC

Article II: The street address of the company's initial registered office in Kentucky is

601 Haynes Court, Wilmore, KY 40390-1080

and the name of the initial registered agent at that address is Aidan Cameron Sontag

Article III: The mailing address of the company's initial principal office is

601 Haynes Court, Wilmore, KY 40390-1080

Article IV: The limited liability company is to be managed by **Members**

This Filing is Effective on Monday, July 3, 2023 Executed by the Organizer on Monday, July 3, 2023

Title: Founder Aidan Sontag

I, Aidan Cameron Sontag, consent to serve as the Registered Agent on behalf of the limited liability company. on Monday, July 3, 2023