

**Commonwealth of Kentucky**  
**Michael G. Adams, Secretary of State**

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Michael G. Adams  
KY Secretary of State  
Received and Filed

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Michael G. Adams  
Secretary of State  
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Frankfort, KY 40602-0718  
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**Articles of Organization**  
**Limited Liability Company**

**KLC**

For the purposes of forming a limited liability company in Kentucky pursuant to KRS Chapter 275, the undersigned organizer hereby submits the following Articles of Organization to the Office of the Secretary of State for filing:

**Article I:** The name of the company is

**NCS HOLDINGS LLC**

**Article II:** The street address of the company's initial registered office in Kentucky is

**326 Autumn Ridge Rd, Glasgow, KY 42141**

and the name of the initial registered agent at that address is **Nicholas Starnes**

**Article III:** The mailing address of the company's initial principal office is

**326 Autumn Ridge Rd, Glasgow, KY 42141**

**Article IV:** The limited liability company is to be managed by **Managers**

Executed by the Organizers on Tuesday, January 2, 2024

**Nicholas Starnes**

Title: Partner

**Carmen Starnes**

Title: Partner

I, **Nicholas Starnes**, consent to serve as the Registered Agent on behalf of the limited liability company.  
on Tuesday, January 2, 2024