

Commonwealth of Kentucky  
Michael G. Adams, Secretary of State

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Michael G. Adams  
Secretary of State  
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Secretary of State  
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Articles of Organization  
Limited Liability Company

KLC

Pursuant to KRS 14A and KRS 275, the undersigned applies to qualify and for that purpose submits the following statements:

Article I: The name of the limited liability company is

**NKPA HOLDINGS, LLC**

Article II: The name of the initial registered agent is

**Northern Kentucky Riverport Authority**

and the street address of the entity's initial registered office in Kentucky is

**300 Buttermilk Pike, Suite 332, Ft. Mitchell, KY 41017**

Article III: The mailing address of the entity's principal office is

**300 Buttermilk Pike, Suite 332, Ft. Mitchell, KY 41017**

Article IV: This entity is managed by **Managers**.

This filing will be effective on **Wednesday, December 4, 2024**.

I declare under penalty of perjury under the laws of the state of Kentucky that the foregoing is true and correct.

Signature of individual signing on behalf of **Organizer: Christine Russell**

I, **Christine Russell, Executive Director of NKPA**, consent to sign for **Northern Kentucky Riverport Authority** who serves as the Registered Agent on behalf of this entity on Wednesday, December 4, 2024.