Commonwealth of Kentucky Trey Grayson, Secretary of State

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Trey Grayson Secretary of State P. O. Box 1150 Frankfort, KY 40602-1150 (502) 564-3490 http://www.sos.ky.gov

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Company: FEDERAL EXPRESS CORPORATION

Company ID: 0061692 State of origin: Delaware

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Principal Office

%ROBERT T. MOLINET 942 SOUTH SHADY GROVE RD MEMPHIS, TN 38120

Registered Agent Name/Address

C T CORPORATION SYSTEM 4169 WESTPORT ROAD LOUISVILLE, KY 40207

Current Officers

Assistant Treasurer	Burnetta B. Williams	942 South Shady Grove Road, Memphis, TN 38120
Chairman	Frederick W. Smith	942 South Shady Grove Road, Memphis, TN 38120
CEO	David J. Bronczek	3610 Hacks Cross Road, Memphis, TN 38125
President	David J. Bronczek	3610 Hacks Cross Road, Memphis, TN 38125
Secretary	Robert T. Molinet	942 South Shady Grove Road, Memphis, TN 38120
CFO	Cathy D. Ross	3610 Hack Cross Road, Memphis, TN 38120
Vice President	Michael L. Ducker	3610 Hacks Cross Road, Memphis, TN 38125

Directors

T. Michael Glenn	942 South Shady Grove Road, Memphis, TN 38120
Frederick W. Smith	942 South Shady Grove Road, Memphis, TN 38120
David J. Bronczek	3610 Hacks Cross Road, Memphis, TN 38125
Michael L. Ducker	3610 Hacks Cross Road, Memphis, TN 38125
Alan B. Graf, Jr.	942 South Shady Grove Road, Memphis, TN 38120
Christine P. Richards	942 South Shady Grove Road, Memphis, TN 38120
Robert B. Carter	942 South Shady Grove Road, Memphis, TN 38120
	Frederick W. Smith David J. Bronczek Michael L. Ducker Alan B. Graf, Jr. Christine P. Richards

Signatures

Signature Robert T. Molinet Secretary