

0067992
 Michael G. Adams
 KY Secretary of State
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Commonwealth of Kentucky
 Michael G. Adams, Secretary of State

Michael G. Adams
 Secretary of State
 P. O. Box 1150
 Frankfort, KY 40602-1150
 (502) 564-3490
<http://www.sos.ky.gov>

Annual Report
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 For the Year 2024

ARP

Company: TRI-STATE IMPROVEMENT COMPANY
Company ID: 0067992
State of origin: Ohio
Formation date: 6/13/1974 12:00:00 AM
Date filed: 6/14/2024 9:15:35 AM
Fee: \$15.00
Principal Office

ATTN: Cassandra M. Springer
 139 E. FOURTH ST.
 CINCINNATI, KY 45202

Registered Agent Name/Address

C T CORPORATION SYSTEM
 306 W MAIN ST
 SUITE 512
 FRANKFORT, KY 40601

Current Officers

| | | |
|----------------|---------------------------|--|
| Officer | Michael S. Hendershott | 525 S. Tryon Street, Charlotte NC 28202 |
| Officer | Christopher R. Bauer | 525 S. Tryon Street, Charlotte NC 28202 |
| Officer | R. Alexander Glenn | 525 S. Tryon Street, Charlotte, NC 28202 |
| President | Amy B. Spiller | 139 East Fourth Street, Cincinnati, OH 45202 |
| Officer | Robert J. Ringel | 139 East Fourth Street, Cincinnati, OH 45202 |
| Secretary | David S. Maltz | 525 S. Tryon Street, Charlotte NC 28202 |
| Treasurer | Karl W. Newlin | 525 S. Tryon Street, Charlotte NC 28202 |
| Vice President | Thomas Cooper Monroe, III | 525 S. Tryon Street, Charlotte NC 28202 |
| Vice President | Cynthia S. Lee | 525 S. Tryon Street, Charlotte NC 28202 |
| Officer | Kenna C. Jordan | 525 S. Tryon Street, Charlotte, NC 28202 |
| Officer | Cassandra M. Springer | 525 S. Tryon Street, Charlotte NC 28202 |
| Officer | Ariane S. Johnson | 1000 East Main Street Plainfield, IN 46168 |
| Vice President | Eric J. Rouse | 525 S. Tryon Street, Charlotte, NC 28202 |
| Officer | Janice L. Walker | 139 East Fourth Street Cincinnati, OH 45202 |

Directors

| | | |
|----------|--------------------------|--|
| Director | Lynn J. Good | 525 S. Tryon Street, Charlotte, NC 28202 |
| Director | T. Preston Gillespie Jr. | 525 S. Tryon Street, Charlotte, NC 28202 |
| Director | R. Alexander Glenn | 525 S. Tryon Street, Charlotte, NC 28202 |

County: Franklin
 Business size: Medium

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Business type: Electric, Gas and Sanitary Services

Signatures

Signature

Cassandra M. Springer

Title

Asst. Corp. Secretary

