

0110492
 Alison Lundergan Grimes
 KY Secretary of State
 Received and Filed
 7/7/2014 6:20:46 PM
 Fee receipt: \$15.00

Commonwealth of Kentucky
 Alison Lundergan Grimes, Secretary of State

Alison Lundergan Grimes
 Secretary of State
 P. O. Box 1150
 Frankfort, KY 40602-1150
 (502) 564-3490
<http://www.sos.ky.gov>

Annual Report
 Online Filing

ARP

Company: AVON PRODUCTS, INC.
Company ID: 0110492
State of origin: New York
Formation date: 7/5/1978 12:00:00 AM
Date filed: 7/7/2014 6:20:46 PM
Fee: \$15.00

Principal Office

777 THIRD AVENUE
 NEW YORK, NY 10017

Registered Agent Name/Address

C T CORPORATION SYSTEM
 306 W MAIN ST
 SUITE 512
 FRANKFORT, KY 40601

Current Officers

| | | |
|---------------------|-------------------|--------------------------------|
| CEO | Sherilyn S. McCoy | 777 Third Avenue, NY, NY 10017 |
| CFO | Kimberly Ross | 777 Third Avenue, NY, NY 10017 |
| Assistant Secretary | Cara Schembri | 777 Third Avenue, NY, NY 10017 |
| Secretary | Karen Leu | 777 Third Avenue, NY, NY 10017 |
| Treasurer | Shalabh Gupta | 777 Third Avenue, NY, NY 10017 |
| Vice President | Robert Loughran | 777 Third Avenue, NY, NY 10017 |

Directors

| | | |
|----------|------------------------|--------------------------------|
| Director | Douglas R. Conant | 777 Third Avenue, NY, NY 10017 |
| Director | W. Don Cornwell | 777 Third Avenue, NY, NY 10017 |
| Director | V. Ann Hailey | 777 Third Avenue, NY, NY 10017 |
| Director | Maria Elena Lagomasino | 777 Third Avenue, NY, NY 10017 |
| Director | Sherilyn S. McCoy | 777 Third Avenue, NY, NY 10017 |
| Director | Charles H. Noski | 777 Third Avenue, NY, NY 10017 |
| Director | Gary Rodkin | 777 Third Avenue, NY, NY 10017 |
| Director | Paula Stern | 777 Third Avenue, NY, NY 10017 |
| Director | Nancy Killefer | 777 Third Avenue, NY, NY 10017 |
| Director | Sara Mathew | 777 Third Avenue, NY, NY 10017 |
| Director | Helen McCluskey | 777 Third Avenue, NY, NY 10017 |

Signatures

| | |
|------------------|-------------------------------|
| Signature | Cara Schembri |
| Title | Assistant Corporate Secretary |