LARP

Commonwealth of Kentucky Michael G. Adams, Secretary of Sta

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Michael G. Adams Secretary of State P. O. Box 1150 Frankfort, KY 40602-1150 (502) 564-3490 http://www.sos.ky.gov

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ARP

Company: ALVAREZ & MARSAL PRIVATE EQUITY PERFORMANCE IMPROVEMENT

GROUP, LLC

Company ID: 0877393 State of origin: Delaware

Formation date: 1/24/2014 12:00:00 AM Date filed: 6/8/2020 1:33:59 PM

Fee: \$15.00

Principal Office

600 MADISON AVENUE - 8TH FLOOR

NEW YORK, NY 10022

Registered Agent Name/Address

Corporation Service Company 421 WEST MAIN STREET FRANKFORT, KY 40601

Members/Managers

Manager Antonio C. Alvarez II 600 Madison Avenue, 8th Fl, New York, NY 10022 Manager Bryan P. Marsal 600 Madison Avenue, 8th Fl, New York, NY 10022

Signatures

Signature Joel A. Poretsky
Title Authorized Person