KENTUCKY SECRETARY OF STATE P.O.BOX 718 FRANKFORT, KY 40602



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Certificate of Administrative Dissolution

I, Michael G. Adams, Secretary of State of the Commonwealth of Kentucky, do hereby certify that according to the records in the Office of the Secretary of State,

IMPORTANT NOTICE

J & R CERTIFIED BILLING CONSULTANTS Inc

did not file its 2024 annual report within sixty days after it was due. Accordingly, the Secretary of State administratively dissolved the company on October 12, 2024.





Michael J. Adams Secretary of State