Michael G. Adams Secretary of State P. O. Box 718 Frankfort, KY 40602-0718 (502) 564-3490 http://www.sos.ky.gov

Articles of Organization

1306695 Michael G. Adams KY Secretary of State Received and Filed 9/8/2023 2:57:04 PM Fee receipt: \$40.00

KLC

For the purposes of forming a limited liability company in Kentucky pursuant to KRS Chapter 275, the undersigned organizer hereby submits the following Articles of Organization to the Office of the Secretary of State for filing:

Article I: The name of the company is

J FRED LIMITED LLC

Article II: The street address of the company's initial registered office in Kentucky is

5191 Christopher Dr., Independence, KY 41051

and the name of the initial registered agent at that address is Jesse F Hensen

Article III: The mailing address of the company's initial principal office is

5191 Christopher Dr., Independence, KY 41051

Article IV: The limited liability company is to be managed by Members

This Filing is Effective on Friday, September 8, 2023 Executed by the Organizer on Friday, September 8, 2023

Jesse F. Hensen

Title: Organizer

I, Jesse F Hensen, consent to serve as the Registered Agent on behalf of the limited liability company. on Friday, September 8, 2023 LAOO