Commonwealth of Kentucky Michael G. Adams, Secretary of State

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Michael G. Adams Secretary of State P. O. Box 718 Frankfort, KY 40602-0718 (502) 564-3490 http://www.sos.ky.gov

Articles of Organization Limited Liability Company

KLC

Pursuant to KRS 14A and KRS 275, the undersigned applies to qualify and for that purpose submits the following statements:

Article I: The name of the limited liability company is

BARBACK CONSULTING LLC

Article II: The name of the initial registered agent is

William J. Ryan

and the street address of the entity's initial registered office in Kentucky is

1763 Sterling Valley Drive, Owensboro, KY 42303

Article III: The mailing address of the entity's principal office is

1763 Sterling Valley Drive, Owensboro, KY 42303

Article IV: This entity is managed by **Members**.

This application will be effective on Wednesday, June 12, 2024.

I declare under penalty of perjury under the laws of the state of Kentucky that the foregoing is true and correct.

Signature of individual signing on behalf of **Organizer: William J. Ryan**

l, **William J. Ryan**, consent to serve as the Registered Agent on behalf of this entity on Wednesday, June 12, 2024.