Commonwealth of Kentucky Michael G. Adams, Secretary of St.

0878497 Michael G. Adams KY Secretary of State Received and Filed

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Michael G. Adams Secretary of State P. O. Box 1150 Frankfort, KY 40602-1150 (502) 564-3490 http://www.sos.ky.gov

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Company: UNIVERSAL MCCANN WORLDWIDE, LLC

Company ID: 0878497 State of origin: Delaware

Formation date: 2/5/2014 12:00:00 AM **Date filed:** 5/25/2022 4:44:53 PM

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Principal Office

C/O IPG TAX DEPT. 13801 FNB PARKWAY OMAHA, NE 68154

Registered Agent Name/Address

CAPITOL CORPORATE SERVICES, INC. 828 LANE ALLEN RD

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LEXINGTON, KY 40504

Members/Managers

MemberJohn Gilliam13801 FNB Parkway, Omaha, NE, 68154MemberLynn Lewis100 West 33rd Street, New York, NY, 10001MemberJason Rosenbaum100 West 33rd Street, New York, NY, 10001

MemberRobert Dobson909 3rd Ave, New York, NY, 10022MemberAlessandro Nisita909 3rd Ave, New York, NY, 10022MemberAnthony Alexandrou909 3rd Ave, New York, NY, 10022

Signatures

Signature John Gilliam Vice President