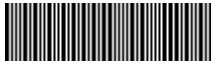


KENTUCKY SECRETARY OF STATE
P.O.BOX 718
FRANKFORT, KY 40602



1249397

First Class Mail
US Postage Paid
Frankfort, KY
Permit No. 888

Certificate of Administrative Dissolution

I, Michael G. Adams, Secretary of State of the Commonwealth of Kentucky, do hereby certify that according to the records in the Office of the Secretary of State,

IMPORTANT NOTICE

ERM Consulting LLC

did not file its 2023 annual report within sixty days after it was due. Accordingly, the Secretary of State administratively dissolved the limited liability company on October 4, 2023.

**ERM CONSULTING LLC
59 S JEFFERSON ST
ALEXANDRIA KY 41001**



Michael G. Adams
Secretary of State