Commonwealth of Kentucky Michael G. Adams, Secretary of St. KY Secretary of State

1296097 Michael G. Adams Received and Filed

7/21/2023 3:12:42 PM Fee receipt: \$40.00

Michael G. Adams Secretary of State P. O. Box 718 Frankfort, KY 40602-0718 (502) 564-3490 http://www.sos.ky.gov

Articles of Organization Limited Liability Company

KLC

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For the purposes of forming a limited liability company in Kentucky pursuant to KRS Chapter 275, the undersigned organizer hereby submits the following Articles of Organization to the Office of the Secretary of State for filing:

Article I: The name of the company is

PHILLIPMACKLINCONSULTING LLC

Article II: The street address of the company's initial registered office in Kentucky is

271 W. SHORT ST STE 410, LEXINGTON, KY 40507

and the name of the initial registered agent at that address is REPUBLIC REGISTERED AGENT LLC

Article III: The mailing address of the company's initial principal office is

524 W WHITNEY AVENUE, LOUISVILLE, KY 40215

Article IV: The limited liability company is to be managed by Members

This Filing is Effective on Friday, July 21, 2023 Executed by the Organizer on Friday, July 21, 2023

PHILLIP MACKLIN

Title: MEMBER

I, LOVETTE DOBSON, consent to sign for REPUBLIC REGISTERED AGENT LLC who serves as the Registered Agent on behalf of the limited liability company. on Friday, July 21, 2023