

Commonwealth of Kentucky  
Michael G. Adams, Secretary of State

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Michael G. Adams  
KY Secretary of State  
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Secretary of State  
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Articles of Organization  
Limited Liability Company

KLC

For the purposes of forming a limited liability company in Kentucky pursuant to KRS Chapter 275, the undersigned organizer hereby submits the following Articles of Organization to the Office of the Secretary of State for filing:

**Article I:** The name of the company is

**JAM ESTIMATION LLC**

**Article II:** The street address of the company's initial registered office in Kentucky is

**155 County Line Rd, Paducah, KY 42003**

and the name of the initial registered agent at that address is **Joel Miller**

**Article III:** The mailing address of the company's initial principal office is

**155 County Line Rd, Paducah, KY 42003**

**Article IV:** The limited liability company is to be managed by **Members**

**Article V:** This entity has elected to file as a veteran-owned company as defined by KRS 14A.1-070 (44), (45), and KRS 14A.2-165.

This Filing is Effective on Thursday, February 16, 2023

Executed by the Organizer on Thursday, February 16, 2023

**Joel Miller** Title: Owner

I, **Joel Miller**, consent to serve as the Registered Agent on behalf of the limited liability company.

on Thursday, February 16, 2023